A GUIDE TO NATIVE BUSINESS

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A GUIDE TO NATIVE BUSINESSES IN ALBERTA

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INTRODUCTION

This directory of 225 Native businesses in Alberta, while not exhaustive, attests to a diverse range of commercial activities carried out both privately and by band or Metis settlement enterprises. Native businesses can now be found in most major sectors of the provincial economy.

The primary purpose of the Directory is to increase awareness in provincial departments and in the private sector of the existence of Native businesses. This will help to ensure that Native businesses are notified about tenders or contracts in their respective fields. That purpose has remained foremost. However, the completed directory and accompanying statistical overview — grouping and cross-referencing businesses, to the extent possible, according to activity, years in existence, location and type of ownership, may have a broader informational use.

Thanks are extended to the following sources of information:

NOVA, An Alberta Corporation
Business Assistance for Native Albertans Corporation
Indian Business Development Services
Native Venture Capital Corporation
Department of Indian and Northern Affairs

Information supplied by these sources was supplemented by research conducted within the Native Affairs Secretariat.

Agricultural enterprises operated by Native people have not been included in the directory.

Should the reader be aware of a Native business in Alberta which is not listed in the directory and would like to be added, please contact Alberta Native Affairs Secretariat at 427-8407.

ACTIVITY

The forestry sector contains the largest number of businesses listed in the directory. Almost all of these businesses are involved in clearing and revegetation. Generally they service the oil industry. In some cases they also handle site preparation and related road construction work. For this reason, some are also listed under either the construction or the oil and gas sectors. Native clearing and revegetation businesses appear to be concentrated in the Slave Lake area, with smaller pockets in northwestern, east-central and central Alberta. While most are owned either by individuals or by private companies, several are held by band or settlement enterprises.

The service sector is second largest in number among the businesses listed. Although its composition is highly diverse, two predominant activities are the trades: automotive repair, welding, plumbing and heating, electrical work; and consulting. Other services listed include: building maintenance, commercial photography, house moving, industrial drycleaning and accommodation. These businesses generally are privately owned and operated.

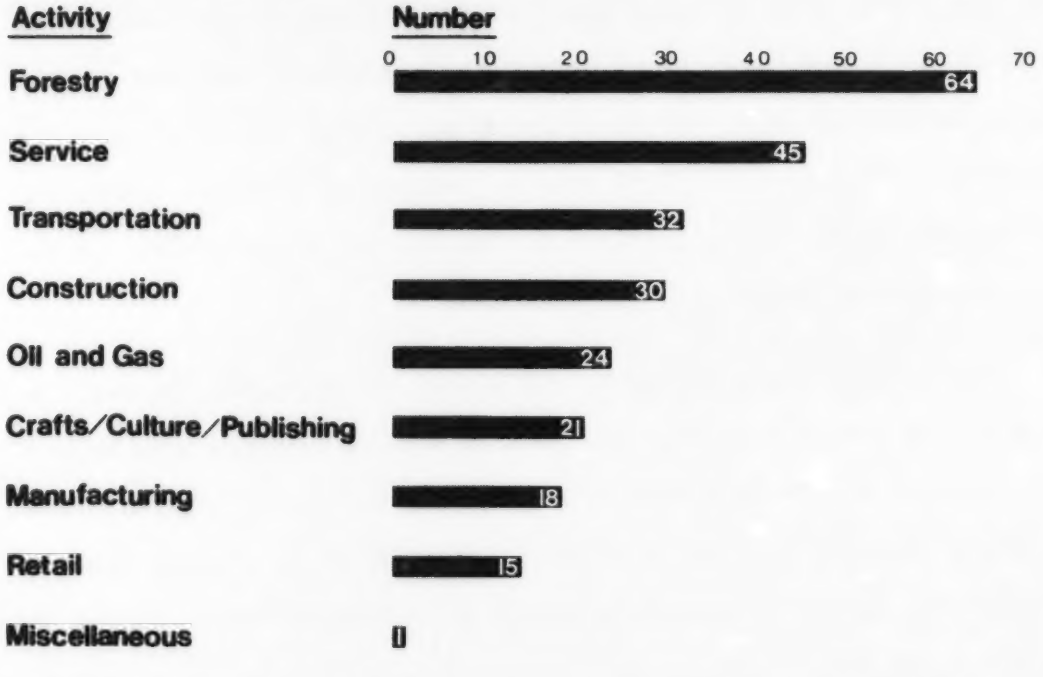
The transportation sector can be split into two subcategories. The larger of these consists of small-scale school bus operators who own usually between one and three vehicles. In some cases these vehicles are also available for charter. These businesses generally are located either on reserves or in isolated northern communities. The second subcategory consists of trucking firms more likely to be based in or near larger urban centres.

The manufacturing sector involves a considerable range of product and scale. It goes from an individual who sews custom draperies to a steel fabrication plant owned by the Kehewin Band. The two most prominent manufacturing activities

appear to be garment sewing and lumber milling. In both cases, the operations involved are band or settlement-owned, apparently a reflection of the fact the initial capital costs would be out of reach for most individuals.

The retail sector is equally diverse, including such businesses as building supply and kitchenware stores. The most common retail activity, however, is the operation of combined grocery stores and gas bars in isolated communities or on reserves. Retail businesses generally are owned either by private companies or by individuals.

TABLE 1: Native Businesses in Alberta by Activity



(NOTE: Some businesses are listed under two activity categories.)

The construction sector, as already indicated, includes companies involved in roadwork as well as building either homes or larger structures. Most of the latter would seem to be small-scale operations. The most prominent is Kainai Industries, owned by the Blood Band, which has been active in building homes and other buildings since 1970.

The oil and gas sector is comprised mainly of businesses also listed under forestry, construction or service, relating primarily but not entirely to the petroleum industry. There is one Native production company operating in the province.

The culture sector encompasses several types of businesses. One involves the publication of newspapers for local or regional circulation. Another involves the creation, promotion or teaching of traditional and, to some extent, contemporary Native art and handicrafts. A third involves consultation on matters of Native culture or, in the case of Cree Productions of Edmonton, preparation and distribution of linguistic and historical material.

The only miscellaneous listing is for an Edmonton modelling agency.

YEARS IN EXISTENCE

Because the number of businesses for which years in existence could be determined is relatively low (98 of 225), there is a limit to the conclusions which might be drawn in this regard. The figures indicate about two-thirds of these 98 businesses have been in operation at least three years. It is difficult, however, to guage to what extent this is due either to a relative lack of information about newer companies or to the fact that failed companies would not be included.

TABLE 2: Native Businesses in Alberta by Years in Existence

Years in Existence	Number
One year or less	13
One to two years	31
Three to four years	28
Five years or more	45

(NOTE: Only 98 of 225 businesses indicate years in existence.)

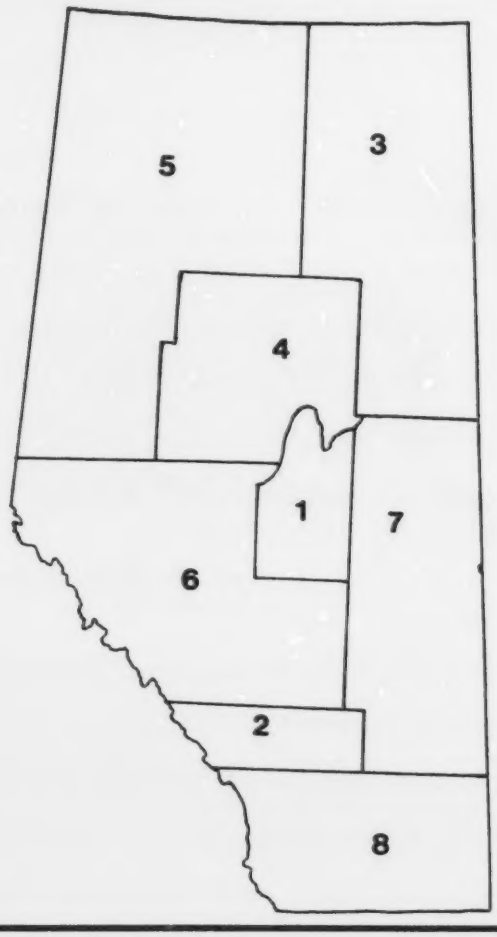
The figures do provide evidence of a certain degree of stability if longevity is any measure of success. This is particularly significant in view of the recent economic downturn and its effects on Alberta small business in general. Of the 98 businesses, eight have been in operation at least a decade; the oldest, K and M Furs Ltd., of Edmonton, dates back to 1959.

The highest proportions of established, as opposed to new, Native businesses would seem to be found primarily in northern and central Alberta. Most are involved in the forestry and transportation sectors. Native businesses in urban areas such as Edmonton, Fort McMurray and Calgary are stronger in the retail service and culture sectors. They are also more likely to be relatively young. The numbers, however, again are too small to pinpoint with certainty those areas of the province where Native businesses generally have achieved stability, have struggled, or are beginning to flourish.

Similarly, it is impossible to assess from the evidence whether privately-owned businesses are more likely to succeed than band or settlement enterprises. In making such a determination, other factors would have to be considered, including the tendency for the two types of ownership to be found in different sectors. At the same time, the figures show virtually no difference in the proportions of each which have existed at least three years.

LOCATION

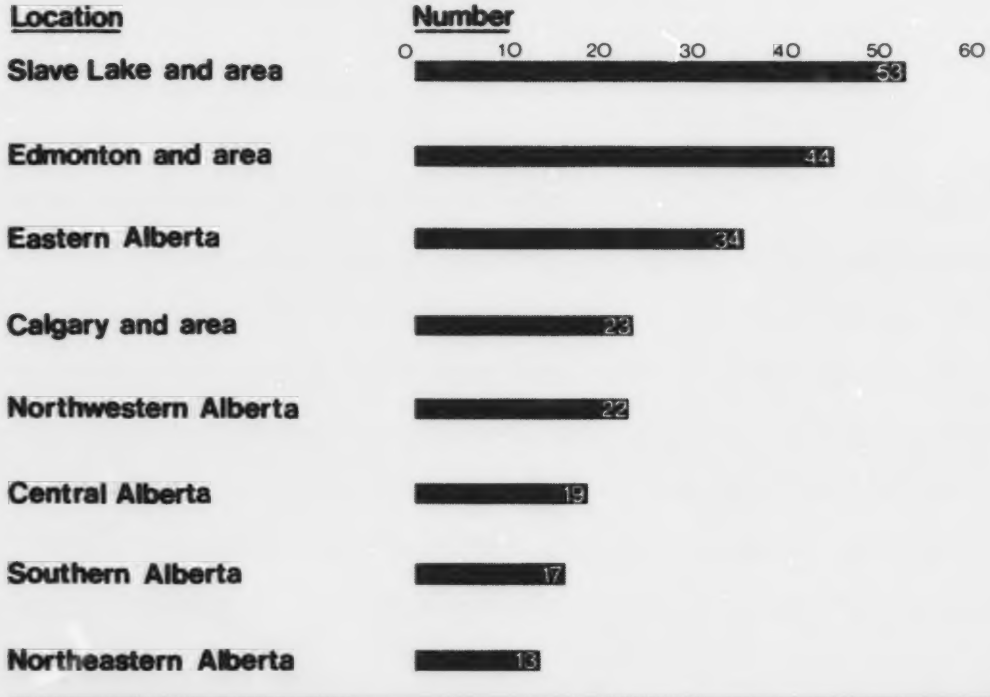
Location would appear to be a major determining factor in terms of both entrepreneurial opportunity and type of commercial activity. This is most apparent in those parts of the province where resource development has enabled local Natives to become involved in spin-off businesses. An example is clearing and revegetation which does not necessarily require a large initial capital investment and hence is more accessible to individuals. Where such spin-off opportunities are less prevalent, more initiative appears to have come from band or settlement enterprises. An example of this is garment manufacturing, an activity also not highly dependent on location.



Legend

1. Edmonton and area
2. Calgary and area
3. Northeastern Alberta
4. Slave Lake and area
5. Northwestern Alberta
6. Central Alberta
7. Eastern Alberta
8. Southern Alberta

TABLE 3: Native Businesses in Alberta by Location

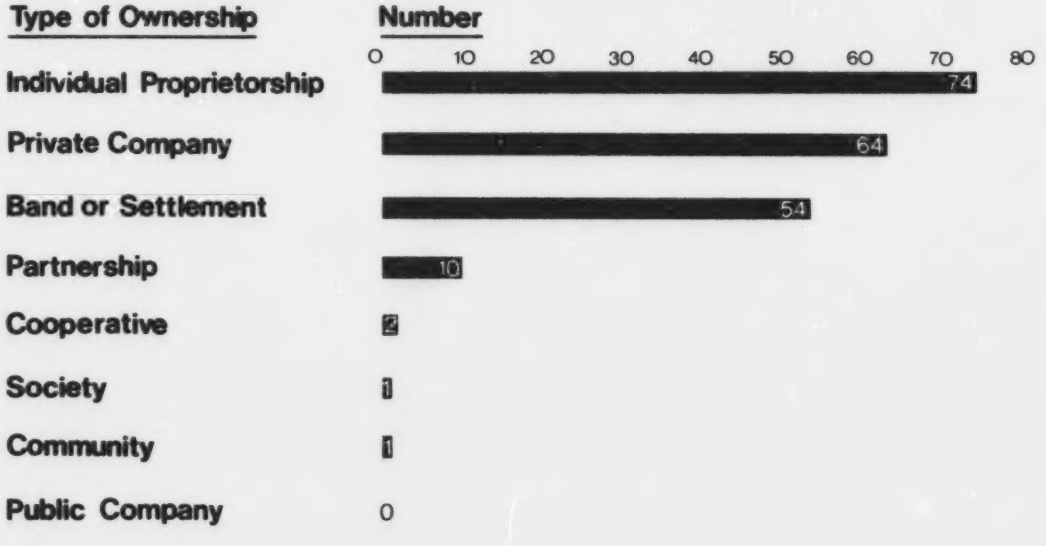


TYPE OF OWNERSHIP

Almost three-quarters of the businesses listed are owned individually, in partnership or by private companies. Again, these businesses tend to be small-scale operations, involved in such sectors as forestry, construction, service and retail. The one sector in which band or settlement enterprises dominate is manufacturing, seemingly for the financial reasons already cited. Band ownership is also fairly significant in the culture sector; several bands are directly involved in newspaper publishing.

Other types of broader-based ownership by cooperative, community or society appear to be utilized only minimally among Native businesses.

TABLE 4: Native Businesses in Alberta by Type of Ownership



(NOTE: Only 206 of 225 businesses indicate type of ownership.)

APPENDIX A

STATISTICAL OVERVIEW

1. LOCATION
&
2. OWNERSHIP.

NATIVE BUSINESSES IN ALBERTA

TYPE OF OWNERSHIP	EDMONTON AND AREA	CALGARY AND AREA	NORTHEASTERN ALBERTA	SLAVE Lake	PEACE RIVER /N.W. ALTA.	CENTRAL ALTA /RED DEER	EASTERN ALBERTA	SOUTH OF CALGARY	TOTAL
1. Individual Proprietorship	6	10	2	28	7	4	8	9	74
2. Partnership	1	0	0	4	1	0	2	2	10
3. Private Company	18	4	6	15	6	6	7	2	64
4. Public Company	0	0	0	0	0	0	0	0	0
5. Band or Settlement Owned	13	2	2	6	6	5	17	3	54
6. Cooperative	0	2	0	0	0	0	0	0	2
7. Community Owned	0	0	0	0	0	1	0	0	1
8. Society	1	0	0	0	0	0	0	0	1
TOTAL	39	18	10	53	20	16	34	16	206*

(* NOTE: Only 206 of 225 businesses indicate type of ownership.)

1. OWNERSHIP
&
2. YEARS IN EXISTENCE.

NATIVE BUSINESSES IN ALBERTA

TYPE OF OWNERSHIP	ONE YEAR OR LESS	ONE TO TWO YEARS	THREE TO FOUR YEARS	FIVE YEARS OR MORE	TOTAL
1. Individual Proprietorship	0	5	4	8	17
2. Partnership	0	0	2	2	4
3. Private Company	2	11	15	13	41
4. Public Company	0	0	0	0	0
5. Band or Settlement Owned	4	8	7	10	29
6. Cooperative	1	0	0	0	1
7. Community Owned Non-Profit	0	0	0	1	1
8. Society	0	1	0	0	1
Type of ownership not shown	1	1	1	1	4
TOTAL	8	26	29	35	98*

(* NOTE: Only 98 of 225 businesses indicate years in existence.)

1. LOCATION
   &
2. YEARS IN EXISTENCE.

NATIVE BUSINESSES IN ALBERTA

YEARS IN EXISTENCE	EDMONTON AND AREA	CALGARY AND AREA	NORTHEASTERN ALBERTA	SLAVE LAKE	PEACE RIVER /N.W. ALTA.	CENTRAL ALTA /RED DEER	EASTERN ALBERTA	SOUTH OF CALGARY	TOTAL
1. One Year or Less	2	2	2	0	1	0	1	0	8
2. One to Two Years	7	5	2	6	3	0	2	1	26
3. Thre to Four Years	8	4	1	7	5	0	4	0	29
4. Five Years or More	7	1	2	9	4	4	6	2	35
TOTAL	24	12	7	22	13	4	13	3	98*

(* NOTE: Only 98 of 225 businesses indicate years in existence.)

1. ACTIVITY
&
2. OWNERSHIP.

NATIVE BUSINESSES IN ALBERTA

TYPE OF OWNERSHIP	RETAILING	MANU-FACURING	SERVICES AND AREA	CONSTRUCTION ALBERTA	OIL & GAS LAKE	AGRICULTURE /N.W. ALTA.	FORESTRY /RED DEER	ARTS&CRAFTS/ PUBLISHING	TRANSPORT-. ATION	MISCELLANEOUS
1. Individual Proprietorship	5	1	23	8	7	1	10	4	23	0
2. Partnership	2	0	3	1	0	0	3	0	1	0
3. Private Company	5	1	6	10	12	0	28	5	5	1
4. Public Company	0	0	0	0	0	0	0	0	0	0
5. Band or Settlement Owned	2	13	7	10	4	0	20	6	1	0
6. Cooperative	1	0	0	0	0	0	0	0	1	0
7. Community Owned, Non-Profit	0	0	0	0	0	0	1	0	0	0
8. Society	0	0	0	0	0	0	0	1	0	0

1. ACTIVITY
&
2. YEARS IN EXISTENCE.

NATIVE BUSINESSES IN ALBERTA

ACTIVITY	ONE YEAR OR LESS	ONE TO TWO YEARS	THREE TO FOUR YEARS	FIVE YEARS OR MORE
1. Retailing	2	3	0	2
2. Manufacturing	1	0	2	3
3. Services	2	4	8	5
4. Construction	0	5	5	10
5. Oil and Gas	1	1	5	4
6. Agriculture	0	0	0	0
7. Forestry	1	11	12	16
8. Arts and Crafts/Cultural/Publishing	0	4	3	1
9. Transportation	0	1	1	3
10. Miscellaneous	0	0	0	0

1. LOCATION
&
2. ACTIVITY.

NATIVE BUSINESSES IN ALBERTA

ACTIVITY	EDMONTON AND AREA	CALGARY AND AREA	NORTHEASTERN ALBERTA	SLAVE LAKE	PEACE RIVER /N.W. ALTA.	CENTRAL ALTA /RED DEER	EASTERN ALBERTA	SOUTH OF CALGARY	TOTAL
1. Retailing	3	2	2	2	1	2	2	1	15
2. Manufacturing	4	2	0	0	0	2	7	3	18
3. Services	13	6	3	9	2	5	2	5	45
4. Construction	6	4	3	4	4	0	7	2	30
5. Oil and Gas	3	2	2	5	5	3	4	0	24
6. Agriculture	0	0	0	1	0	0	0	0	1
7. Forestry	5	2	3	24	13	6	11	0	64
8. Arts & Crafts/Cultur al/Publishing	7	5	0	2	0	2	1	4	21
9. Transportation	5	2	1	11	4	1	6	2	32
10. Miscellaneous	1	0	0	0	0	0	0	0	1
TOTAL	47	25	14	58	29	21	40	17	251*

(* NOTE: Some businesses are listed under two categories; others do not list an activity.)

APPENDIX B

DIRECTORY OF NATIVE BUSINESSES

NAME	ADDRESS	ACTIVITY
A & L Slashing Ltd.	Box 553 Slave Lake, Alberta T0G 2A0	Clearing
Aboriginal Multi Media Soc.of Alberta	10123 - 107 Avenue Edmonton, Alberta T5H 0V4	Print, Radio, TV Media
Abraham, Thomas	Box 11 Heinsburg, Alberta T0A 1X0	School Bus
Alberta Native News	8436 109 Street Edmonton, Alberta T6G 1E2	Newspaper Publishing
Alexander Mfg.	Box 510 Morinville, Alberta T0G 1P0	Furniture Upholstering
Alexis Indian Band	Box 7 Glenevis, Alberta T0E 0X0	Clearing, Revegetation
Alook Bros. Oilfield Contractors Ltd.	General Delivery Wabasca, Alberta T0G 2K0	Clearing, Revegetation, Road and Site Construction
Alook, John	General Delivery Wabasca, Alberta T0G 2K0	Passenger Bus
Amisk Construction	Box 1114 High Prairie, Alberta T0G 1E0	Construction
Anderson, Ernie Holdings Ltd.	11647 - 88 Street Edmonton, Alberta T5H 3R5	Clearing, Revegetation
Anderson, Ralph Native Contracting	General Delivery Gift Lake, Alberta T0G 1B0	Clearing, Revegetation, Seismic Cleanup
Anderson, Steve Groceries and Gas	General Delivery Trout Creek, Alberta T0G 2N0	Grocery, Gas Bar
Anzac Food Store Ltd.	General Delivery Anzac	Grocery

NAME	ADDRESS	ACTIVITY
Arrow Steel Reinforcing	6832 - 4th Avenue N.E. Calgary, Alberta T6G 6N3	Bridge, Building Steelwork
Atikameg Garment Co.	General Delivery Goodfish Lake, Alberta TOA 1RO	Workwear Manufacturing
Auger Logging	General Delivery Wabasca, Alberta TOG 2KO	Logging
Ayeek Environmental Restoration Ltd.	100 - 622 - 5 Avenue S.W., Calgary, Alberta T2P 2V8	Clearing, Revegetation
B & G Diversified Ltd.	Box 33 Valhalla Centre, Alberta TOH 3MO	Logging, Clearing, Revegetation
Badger, Linda	Box 671 High Prairie, Alberta TOG 1EO	School Bus
Bayview Transport	Box 464 Lac La Biche, Alberta TOA 2CO	Trucking
Bear Hills Engine Rebuilders	Box 30 Hobbema, Alberta TOC 1NO	Automotive Engine Repair
Bear Hills Native Voice	Box 600 Hobbema, Alberta TOC 1NO	Newspaper Publishing
Beaver Lake Construction Ltd.	Box 213 Lac La Biche, Alberta TOA 2CO	Clearing, Revegetation, Construction
Beaver Lake Fashions	Box 1207 Lac La Biche, Alberta TOA 2CO	Clothing Manufacturing
Belcourt Logging & Trucking	Box 2805 Edson, Alberta TOE OPO	Logging, Trucking, Clearing
Bigstone Band Handicrafts	General Delivery Desmarais, Alberta TOG OTO	Crafts

NAME	ADDRESS	ACTIVITY
Bigstone Cree Band	General Delivery Desmarais, Alberta T0G 0T0	Clearing, Revegetation, Fencing
Blackeyes, Tiny	Box 47 Brocket, Alberta T0G 0H0	Leather Crafts
Blackfoot Bus Co-operative	Box 249 Gleichen, Alberta T0J 1N0	School Bus
Blackfoot Times	Box 419 Gleichen, Alberta T0J 1N0	Newspaper Publishing
Blackwater, Ross	General Delivery Standoff, Alberta T0L 1Y0	Painting
Boreal Forestry Services Ltd.	R.R. #2 Millet, Alberta T0C 1Z0	Clearing, Revegetation, Surveying
Bouvette's Sawmill	Box 1, Site 1, RR #1 Innisfail, Alberta T0M 1A0	Lumber Milling
Boyer River Band	Box 270 High Level, Alberta T0H 1Z0	Clearing, Road Building
Broeffle, George	Box 2125 Leduc, Alberta T9E 2Z3	Trucking
Buffalo Oilfield & Construction Ltd.	Box 1942 Spruce Grove, Alberta T0E 2C0	Oilsite Construction
Buffalo, Pat	Box 594 Hobbema, Alberta T0C 1N0	Electrical Sales, Service
Butte High Enterprises & Repair Ltd.	11245 - 154 St. Edmonton, Alberta T5M 1X8	Automotive Repair
Buys Transport	5523 - 93 Avenue Edmonton, Alberta T6B 2K5	Trucking

NAME	ADDRESS	ACTIVITY
By-Far Holdings Ltd.	8217 Manning Avenue Fort McMurray, Alberta T9H 1V8	Labor Crews, Equipment
C V Construction	General Delivery Paddle Prairie, Alberta TOH 2WO	Clearing, Site Construction, Trucking
Canadian Design and Cast	Box 2, Site 2, RR #1 Winterburn, Alberta TOE 2NO	Costume Jewelry, Accessories
Cannoral Enterprises Limited	P.O. Box 8182 Fort McMurray, Alberta T9H 2V7	Clearing, Construction
Cardinal, Cheryl & Randy	General Delivery Goodfish Lake, Alberta TOG OWO	Grocery, Gas Bar
Cardinal, Dennis Construction	711-60 Beacon Hill Dr. Fort McMurray, Alberta T9H 3R5	Clearing, Labor Crews
Cardinal, Francis Cow Calf Operation	General Delivery Calling Lake, Alberta TOG OKO	Cow-Calf Operation
Cardinal, Ken	Box 132 Enilda, Alberta TOG OWO	Gravel Hauling
Caslan Cats Construction Co. Ltd.	General Delivery Caslan, Alberta TOA ORO	Clearing, Revegetation
Caslan Metis Settlement	General Delivery Caslan, Alberta TOA ORO	Sawmill, Garment Manufacturing
Chiefcalf, Francis and Lori	Box 676 Cardston, Alberta TOK OKO	Motel
Chiniki Sawmill	Box 40 Morley, Alberta TOL 1NO	Lumber, Gravel, Concrete
Chiniki Village Co-op.	Box 40 Morley, Alberta TOL 1NO	Grocery

NAME	ADDRESS	ACTIVITY
Cree Construction	P. O. Box 303 Hythe, Alberta T0H 2C0	Clearing, Road Construction, Site Preparation
Cree Productions	127555 - 127 St. Edmonton, Alberta T5L 1A5	Publication
Crook's Interior Finishing	Box 16, 37 Rd. S.W. Calgary, Alberta T2W 3C4	Finishing Carpentry
Cross-Cultural Consultants Ltd.	705, 10010 - 106 St. Edmonton, Alberta T5J 3L8	Consulting
Crowfoot, Bert Prof. Photography	16912 - 92 Street Edmonton, Alberta T5Z 1A5	Photography
Crowlodge Grocery Store	P. O. Box 33 Brocket, Alberta T0K 0H0	Grocery
Crowshoe, Reg	Box 6 Brocket, Alberta T0K 0H0	Gravel Hauling
Daniels Exploration Services	#8, 251 - 90 Avenue S.E Calgary, Alberta T2J 0A4	Clearing, Surveying
Day Rider, Henry	Box 142 Standoff, Alberta T0L 1Y0	Welding
Delaney, Wallace	Box 63 Standoff, Alberta T0L 1Y0	Hauling
Dene Tha Construction Ltd.	Box 120 Assumption, Alberta T0H 0S0	Clearing, Revegetation, Tree Planting
Denem Construction Ltd.	113 Rowan Street Fort McMurray, Alberta T9H 2Y6	Construction
Desjarlais Construction	908A - 18 St. N.E. Calgary, Alberta T2E 4V7	Home Construction

NAME	ADDRESS	ACTIVITY
Dion Resource Consulting Services Ltd.	804, 10117 Jasper Avenue Edmonton, Alberta T5J 1W8	Consulting
Don's Welding	Box 9, Site 13, RR#1 Innisfail, Alberta TOM 1AO	Welding, Gas Plant Maintenance
Duncan's Band	Box 148 Brownvale, Alberta TOH OLO	Clearing
E and L Trucking	P. O. Box 464 Lac La Biche, Alberta TOA 2CO	Water Hauling
E and N Busing	Box 312 Morinville, Alberta TOG 1PO	Transportation
Eagle Child Management Ltd.	Box 8038 Fort McMurray, Alberta T9H 4H9	Management Consulting
East Prairie Metis Settlement	Box 1289 High Prairie, Alberta TOG 1EO	Clearing, Site Preparation
Elizabeth Furniture Ltd.	Box 1597 Grande Centre, Alberta TOA 1TO	Reupholstering
Elizabeth Metis Settlememt	Box 845 Grande Centre, Alberta TOA 1TO	Skids, Pallet Construction
Enoch Cabinet Workshop	Box 88, Site 2, RR#1 Winterburn, Alberta TOE 2NO	Cabinet Making
Enoch Echo	Box 2, Site 2, RR#1 Winterburn, Alberta TOE 2NO	Newspaper Publishing
F & B Construction	130 Garwood Crescent Wetaskiwin, Alberta T9A 2Z2	Clearing, Oilfield Construction
Ferguson Contracting Ltd.	9547 - 69 Avenue Edmonton, Alberta T6E 0S2	Construction

NAME	ADDRESS	ACTIVITY
Floyds Logging	General Delivery Gift Lake, Alberta TOG 1BO	Clearing, Revegetation
Fort McKay General Store/Gas Bar	Box 5360 Fort McKay, Alberta TOA 1JO	Grocery, Gas Bar
Foster Lake Contractors	Box 521 McLennan, Alberta TOH 2LO	Clearing, Fencing, Cleanup
Four Arrows Ltd.	12225 - 105 Avenue Edmonton, Alberta T5N OY3	Printing
Four Skies Training and Development Ltd.	P. O. Box 92 Winterburn, Alberta TOE 2NO	Consulting
Fox Creek Developments Association	Box 2531 Hinton, Alberta TOE 1BO	Clearing, Logging
Frog Lake Ventures	General Delivery Frog Lake, Alberta TOA 1MO	Clearing, Site Preparation, Road Construction
Germain Slashing Ltd.	Box 162 Plamondon, Alberta TOA 2TO	Clearing, Revegetation
Gift Lake Clearing Contractors	General Delivery Gift Lake, Alberta TOG 1BO	Clearing, Revegetation, Cleanup
Goodfish Lake Development Corp.	General Delivery Goodfish, Alberta TOA 1RO	Drycleaning, Garment Rental
Goodswimmer, Edward	Box 1341 Valleyview, Alberta TOH 3NO	School Bus
Grandjambe, Henry	General Delivery Jean D'or Prairie Fort Vermilion, Alberta TOH 1NO	School Bus

NAME	ADDRESS	ACTIVITY
Grey, Ken Plumbing and Heating	General Delivery High Prairie, Alberta T0G 1E0	Plumbing and Heating
Gullion Contractors Ltd.	Box 44 Slave Lake, Alberta T0G 2A0	Logging
Haggerty Contracting Ltd.	General Delivery High Prairie, Alberta T0G 1E0	Clearing, Cleanup
Hamlin, Gilbert	Box 1535 Valleyview, Alberta T0H 3N0	School Bus
Herman John	Box 1332 Bonnyville, Alberta T0A 0L0	Welding
Hilltop Auto Wreckers Ltd.	Box 538 Peace River, Alberta T0H 2X0	Auto Wrecking
Hilliard Inn House	Box 8211 Fort McMurray, Alberta T9H 1R5	Accommodation
Houle & Sons Construction	Paddle Prairie, Alberta T0H 2W0	Oilfield Construction
Hunter, Chris	12816 - 212 Street Edmonton, Alberta T5L 2S7	Concrete Finishing
Indian Country	Box 509 Hobbema, Alberta T0C 1N0	Newspaper Publishing
Indian News Media	Box 58 Standoff, Alberta T0L 1Y0	Printing
Inter-Nation Personal Business Services	Box 35, Site 2, RR#1 Winterburn, Alberta T0E 2N0	Consulting
Irricana Industries	Box 314 Irricana, Alberta T0M 1B0	Steelwork

NAME	ADDRESS	ACTIVITY
John & Cliff Construction (1981) Ltd.	Box 81 Slave Lake, Alberta T0G 2A0	Clearing, Revegetation, P/L Trenching
John & George Seismic Cleanup Construction Ltd.	Peerless Lake, Alberta T0G 2N0	Clearing, Labor Crews
Johns Framing and Finishing	Box 2705 Bonnyville, Alberta T0A 0L0	Construction
K & M Furs Ltd.	9820 - 90 Avenue Edmonton, Alberta T6E 2T1	Fur Wholesaling
Kainai Industries	Box 150 Standoff, Alberta T0L 1Y0	Newspaper Publishing
Kainai News	Box 120 Standoff, Alberta T0L 1Y0	Manufactured Homes, Buildings
Kannachie Enterprises Ltd.	Box 8274 Fort McMurray, Alberta T9H 1R5	Type of Activity Not Listed
Kay, Dave	Box 598 Hines Creek, Alberta T0H 2A0	Clearing, Revegetation, Cleanup
Kehewin Steel Industries Ltd.	Box 218 Bonnyville, Alberta T0A 0L0	Steel Fabrication
Ken's Trucking	Box 132 Enilda, Alberta T0G 0W0	Trucking
Ken-Ro Trucking Ltd.	General Delivery Wabasca, Alberta T0G 2K0	Trucking
Kesik Metis Enterprises Ltd.	13819 - 58 Street Edmonton, Alberta T5A 1N1	Clearing, Cleanup, Site Construction
Kikino Settlement Association	General Delivery Kikino, Alberta T0A 2B0	Clearing, Revegetation

NAME	ADDRESS	ACTIVITY
Kipohtakaw Developments	P. O. Box 510 Morinville, Alberta TOG 1PO	Building Construction
Kunata Building Maintenance Services	#23, 10021 - 62 St. Edmonton, Alberta T6A 2L6	Janitorial Services
Kyme, Ted	Box 52 Glenevis, Alberta TOE OXO	School Bus
L'Hirondelle, Larry	General Delivery Gift Lake, Alberta TOG 1BO	Clearing
L'Ovens Best Kitchen Ltd.	1820 - 38 Street N.E Calgary, Alberta T1Y 2J4	Kitchenware Sales
Laboucan, Harry - Welding	P. O. Box 364 High Prairie, Alberta TOG 1EO	Welding
Laboucan, Lena	General Delivery Atikameg, Alberta TOC OCO	School Bus
Lakeside Indian Venture Enterprises	P. O. Box 757 Valleyview, Alberta TOH 3NO	Building, Road, P/L Construction
Lameman, Ron	Box 1785 Lac La Biche, Alberta TOA 2C0	School Bus
Lasso Contracting Ltd.	#5, 9715 Main St. Fort McMurray, Alberta T9H 1H9	Clearing, Revegetation, Construction
Lawrence, Francis	Box 148 Brownvale, Alberta TOH OLO	School Bus
Little Mustache, Mike/Yellowhorn, Doug	General Delivery Brocket, Alberta TOK OHO	Carpentry
Longbranch Contractors Ltd.	General Delivery Atikameg, Alberta TOG OCO	Clearing, Logging, Construction

NAME	ADDRESS	ACTIVITY
Lorna's Hortcultural Plant Services	P.O. Box 33 Calgary, Alberta T3A 2G1	Plant Sales, Care
Maleign Lake Tours	General Delivery Maleign Lake, Alberta	Lake Boat Tours
Maracle, Shirley	R.R. #2 New Sarepta, Alberta TOB 3MO	Kitchenware Sales (four Stores)
Master Cleaners	8122 - 82 Avenue Edmonton, Alberta T6C OY4	Drycleaning
McDermott, G.E. and Co. Ltd.	Box 33 Faust, Alberta TOG OXO	Clearing, Revegetation, Site Preparation
McLean, Robert	P. O. Box 445 Fort Vermilion, Alberta TOH 1NO	Logging, Road Construction
Mesa Native Surveys Ltd.	1304 - 44 Avenue N.E. Calgary, Alberta T2E 6L6	Surveying, Drafting
Mihti Contractors	Box 1471 Grande Cache, Alberta TOE OYO	Clearing
Mirdo Construction	Box 1573 Bonnyville, Alberta TOA OLO	Type of Activity Not Listed
Montana Band Enterprises	Box 70 Hobbema, Alberta TOC 1NO	Type of Activity Not Listed
More Cleaning	3042 - 28A St. S.E. Calgary, Alberta T2B OR9	Residential Cleaning
Moyah, Joe	General Delivery Frog Lake, Alberta TOA 1MO	Clearing, Construction
Napi Graphics Reproductions	P. O. Box 339 Gleichen, Alberta TOJ 1NO	Printing

NAME	ADDRESS	ACTIVITY
Native Albertan, The	1019 - 5 Avenue S.W. Calgary, Alberta T2P OP2	Newspaper Publishing
Native Canadian Consultants Ltd.	43 Westview Drive SW Calgary, Alberta T3C 2R8	Consulting
Native Costumes	Box 2355 St. Paul, Alberta TOA 3AO	Crafts, Costumes
Native Opportunity Contractors	12931 - 103 St. Edmonton, Alberta T5E 4M2	Tank Trucking
Nistow Corporation	Box 58 Heinsburg, Alberta TOA 1XO	Type of Activity Not Listed
Northway Trucking Co.	#26 7926 Franklin Avenue Fort McMurray, Alberta T9H 3G9	Trucking
O'Chiese Slashing	Box 1570 Rocky Mountain House Alberta TOM 1TO	Clearing
Oka, Mary Louise	Box 824 Cardston, Alberta TOK OHO	Drapery-Making
Okemow, Leonard	General Delivery Wabasca, Alberta TOG 2KO	Welding
P.A.D.A. Holdings Ltd.	Box 1168 Lac La Biche, Alberta TOA 2CO	Type of Activity Not Listed
Paddle Prairie Construction	General Delivery Paddle Prairie, Alberta TOH 2WO	Type of Activity Not Listed
Paul Band Carpentry	Box 89 Duffield, Alberta TOE ONO	Carpentry
Pe-Kun-Nee Garments Co. Ltd.	General Delivery Brocket, Alberta TOK OHO	Workwear Manufacturing

NAME	ADDRESS	ACTIVITY
Peace Hills General Insurance Company	17409 - 107 Avenue Edmonton, Alberta T5S 1E5	Insurance Sales, Bonding
Peace Hills Trust Co.	10232 - 112 Street Edmonton, Alberta T5K 1M4	Financial Services
Peerless Lake Slashing Ltd.	General Delivery Peerless Lake, Alberta T0G 2N0	Clearing
Peigan Crafts Ltd.	Box 8 Brocket, Alberta T0K 0H0	Moccasin Manufacturing
Pelican Mountain Confectionary	General Delivery Desmarais, Alberta T0G 0T0	Grocery
Pimee Well Servicing Ltd.	P. O. Box 218 Bonnyville, Alberta T0A 0L0	Oilwell Servicing
Pimmee Development	P. O. Box 1439 Grand Centre, Alberta T0A 1T0	Clearing, Water Hauling W/S Line Trenching
Portside Contracting Ltd.	Box 1271 Edson, Alberta T0E 0P0	Type of Activity Not Listed
Prince, G. Contracting Ltd.	9268 - 111 Avenue Grande Prairie, Alberta T8V 3G2	Clearing, Revegetation, Logging, Road Construction
Randle, Kevin - Welding	P. O. Box 461 Fort Vermilion, Alberta T0H 1N0	Welding
Red Crow Arts and Crafts	Box 90 Standoff, Alberta T0L 1Y0	Crafts
Ricks Line Cleanup & Slashing Contractors	General Delivery Grovedale, Alberta T0H 1X0	Clearing
Ross Gray Portable Welding	P. O. Box 1643 High Prairie, Alberta T0G 1E0	Welding

NAME	ADDRESS	ACTIVITY
Roy & Rays Auto Body Contracting Ltd.	316 Aboyne Place N.E Calgary, Alberta T2A 5Y9	Auto Body Repair
S.J.B. Enterprises	General Delivery Morinville, Alberta TOG 1PO	Clearing, Revegetation, Landscaping
SAW Construction	P. O. Box 1756 High Prairie, Alberta TOG 1EO	Carpentry
Saddle Lake Investments	Box 100 Saddle Lake, Alberta TOA 3TO	Clearing, Construction
Saddle Lake Power Line Co.	General Delivery Saddle Lake, Alberta TOA 3TO	Power Line Construction, Installation
Samson Economic Development	Box 420 Hobbema, Alberta TOC 1NO	Type of Activity Not Listed
Samson Lumber Co.	P. O. Box 348 Hobbema, Alberta TOC 1NO	Building Supplies
Samson Mfg. Co. Ltd.	Box 309 Hobbema, Alberta TOC 1NO	Furniture Manufacturing
Sawridge Developments Ltd.	Box 326 Slave Lake, Alberta TOG 2AO	Clearing, Revegetation, Road Construction
Seggow Construction and Clearing Ltd.	Box 1114 High Prairie, Alberta TOG 1EO	Clearing, Revegetation, Logging
Sewapagaham, J. B. Logging Co. Ltd.	P. O. Box 1165 High Level, Alberta TOH 1ZO	Clearing, Logging, Site Construction
Sewell Enterprises	Box 66 Valhalla Centre, Alberta TOH 3MO	Clearing, Logging, House Moving
Shouting, Eddy	Box 3 Standoff, Alberta TOL 1YO	Plumbing and Heating

NAME	ADDRESS	ACTIVITY
Sikyea, Tim	10987 - 118 Avenue Edmonton, Alberta T5G 3C4	Fashion Designing
Simon, James	Box 377 Hobbema, Alberta TOC 1NO	Waterwell Drilling
Sinclair, G.D.R., R.O.W. Clearing Ltd.	317 Mountain St. Hinton, Alberta TOE 1BO	Clearing, Revegetation, P/L Construction
Sinclair, Henry Enterprises Ltd.	Box 82 Slave Lake, Alberta TOG 2AO	Clearing, Revegetation, Site Preparation
Stamp, Elton	Box 2586 St. Paul, Alberta TOA 3AO	Welding
Steinhauer, Walter and Genevieve	Box 22 Saddle Lake, Alberta TOA 3TO	Grocery, Gas Bar
Stoney Sawmill	General Delivery Morley, Alberta TOL 1NO	Logging, Lumber Milling
Stoney Tribe Handicrafts	Box 40 Morley, Alberta TOL 1NO	Crafts
Stony Motor Inn	4801 48 Street Stony Plain, Alberta TOA 2GO	Accommodation
Sundance Modelling Agency	10172 - 117 Street Edmonton, Alberta T5K 1X3	Modelling
Tall Birch Developments	Box 1769 Grand Centre, Alberta TOA 1TO	Clearing, Fencing, Hauling, P/L Welding
Tall Cree Band	P. O. Box 367 Fort Vermillion, Alberta TOH 1NO	Clearing, Logging, Road Construction
Thornhawk Holdings Ltd.	Box 1339 Slave Lake, Alberta TOG 2AO	Clearing, Brush Control

NAME	ADDRESS	ACTIVITY
Tomahawk Graphics	1019 - 5th Avenue S.W. Calgary, Alberta T2P OP2	Graphics, Writing
Tootoosis, Glenn	3700 Anderson Rd. Calgary, Alberta T2W 3C4	Gravel Hauling
Triple V Contracting Ltd.	Box 321 High Prairie, Alberta TOG 1EO	Clearing, Revegetation, Cleanup
Tuccaro, David	276 Grandview Cresc. Fort McMurray, Alberta T9H 4Y1	Equipment Maintenance
Tuccaro, William	109 Gilbert Place Fort McMurray, Alberta T9J 1K4	Delivery (Syncrude)
Two Young Men, Lawrence	Box 1 Morley, Alberta TOL 1NO	Towing
Unipoucheos Construction Ltd.	General Delivery Frog Lake, Alberta TOA 1MO	Clearing, Construction, Trenching
Valhalla Service Ltd.	Box 539 Beaverlodge, Alberta TOH OCO	Type of Activity Not Listed
Voyageur Oilfield Services Ltd.	Box 68 Slave Lake, Alberta TOG 2AO	Oilfield Hauling
Voyageur Press Ltd.	10549 - 110 Street Edmonton, Alberta T5H 3C6	Printing
Wabasca Laundromat	General Delivery Wabasca, Alberta TOG 2KO	Laundromat
Waskahegun Industries	R. R. #1 Winterburn, Alberta TOE 2NO	Building Construction
Waskahegun Building Supplies Ltd.	R. R. #1 Winterburn, Alberta TOE 2NO	Building Supplies

NAME	ADDRESS	ACTIVITY
Waskahat, Sam	General Delivery Frog Lake, Alberta TOA 1NO	School Bus
Whitefish Lake Band No. 128	General Delivery Goodfish Lake, Alberta TOA 1RO	Clearing, Revegetation, Drycleaning, Workwear Rental
Whitefish Lake Band No. 459	General Delivery Atikameg, Alberta TOG OCO	Home Construction, Ditching
Whitehead, Jean-Mare	General Delivery Atikameg, Alberta TOG OCO	Service Station
Wildcat Janitorial Services	Box 315 Hobbema, Alberta TOC 1NO	Janitorial Service
Willier, Billy	General Delivery Grouard, Alberta TOG 1CO	School Bus
Willier, David	Box 113 Enilda, Alberta TOG OWO	Gravel Hauling
Willier, Ed	Box 127 Enilda, Alberta TOG OWO	Gravel Hauling
Willier, John	General Delivery Grouard, Alberta TOG 1CO	Water Hauling
Willier, Ron	Box 92 Joussard, Alberta TOG 1JO	Skidder
Willier, Ray	Box 5 Enilda, Alberta TOG 1CO	Fur Dealing, Bottle Depot
Willier, Russ	General Delivery Joussard, Alberta TOG 1JO	Logging
Willier, Yvonne	Box 1882 High Prairie, Alberta TOG 1EO	Craft Instruction

NAME	ADDRESS	ACTIVITY
Willier-I/A Management & Contracting	Box 4, Site 5, RR#2 Busby, Alberta TOG OHO	Oilspill Cleanup, Camp Equipment, Management Consulting
Yellowhorn, Ed	Box 98 Brocket, Alberta TOK OHO	Gas, Service Station
Yellowknee, Patrick	General Delivery Atikameg, Alberta TOG OCO	School Bus
Young, Leonard	General Delivery Desmarais, Alberta TOG OTO	Grader Operation